Appendix 4

A3 Progress Report Template







Hospital/Department:

Team Members:	
Sponsor:	
Leader:	
Buddy:	
Members:	

Title: What change or improvement are you talking about?

Plan----

Background

- What is the purpose, reason for choosing this issue?
- What specific performance measure need to be improve?
- What is the context of the situation for full understanding
- Importance of the problem

Problem Statement and Effect of the problem

Current Situation : Where do things stand now?

- What is the problem gap in performance
- Show facts and processes visually using charts, graphs, VSM, etc.
- Break the problem into different parts.

Target state: what specific outcome is required?

- What specific improvement(s) in performance do you need to achieve?
 - show visually how much , by when and with what impact
- Measurable targets (quantity, time)

Gap Analysis: why does the problem exist?

- What condition are preventing you from achieving the goals?
- Why do they exist? What are their cause(s)?
 - use the simplest problem analysis tool to show the cause and effect down to root cause. (5 Why; Fishbone, Pareto chart etc.)

-Do, Check, Act -

Kaizen / Countermeasures

- What options for addressing the gaps and improving performance in the current situation?
- Show how your proposed actions will address the specific causes of the gaps or constraints you identified in your analysis. The link should be clear and explicit

Action Plan: How implement? (4 W's, 1H)

- Use Gantt chart (or similar diagram) to display actions, steps, outcomes, timeliness and roles.

Effect Confirmation

- What measurable results did the solution achieve? (or will be measured to verify effectiveness)?
- Who's responsible for ongoing measurement?

Follow-up . How will you ensure on-going PDCA?

- What processes will you use to enable, assure and sustain success?

INSIGHTS

Action for Spread

- How will you share your learning s with others?

What went well What did not go well What Helped What Hindered